

9. Market Operating Model

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The Governed Node Service Market operates as a policy-constrained market for governed work. It does not assign work merely because a Node exists, connects to the environment, or offers the lowest cost. It assigns work only when the relevant participant, Node, governed function, qualification status, Non-Functional Characteristics, policy constraints, evidence obligations, and market rules support the assignment.

The operating model describes how the market identifies eligible participants, selects among eligible Qualified Nodes, applies qualification-based constraints, supports Competitive Substitution, and records evidence for assignment and review. The operating model uses five related concerns:

- [9.1 Market Participation](#)
- [9.2 Selection Criteria](#)
- [9.3 Qualification-Based Eligibility](#)
- [9.4 Competitive Substitution](#)
- [9.5 Evidence-Based Assignment and Review](#)

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